
2002 Army Modernization Plan

Executive Summary

Future Dominance—Current Readiness

In response to the attacks on 11 September 2001, the United States is presently at war using an impressive array of joint military forces and civilian agencies to combat terrorism at home and abroad. Army forces—ranging from Special Operation Forces (Rangers, Special Forces, Special Operations Aviation, Psychological Operations, and Civil Affairs units) to conventional forces (10th Mountain and 101st Airborne Divisions) deployed overseas in Operation Enduring Freedom, and Active Duty, National Guard and Reserve units at home and abroad—are fully participating in this ongoing war against terrorism.

While engaged in these current battles, the Army continues to prepare for future missions. The Army Vision of a more responsive force capable of full spectrum dominance to meet threats whenever and wherever they arise is now more relevant and urgent than ever. The foundation of that Vision remains as before—People, Readiness, and Transformation. The Army's portion of the FY 2003 President's Budget directly supports significant improvements in People and Readiness and acceleration of Transformation.

The *Modernization Plan* describes the Army's Modernization and Investment Strategies, which are being used to fulfill the Army Vision, meet the strategic challenges of today and prepare for the

demands of the future. Its purpose is to effectively and efficiently support Army Transformation in order to deliver future readiness at every point on the spectrum of operations. *Balanced Modernization* continues as the overall strategy for weighing current imperatives while transforming to an even better and more relevant force. Only selected modernization and recapitalization investments are being made in the current force in order to free up valuable resources needed to support the Army's Transformation process. While today's Army remains the best in the world and is ready to accept all missions required by the Nation, it is critical to invest wisely in the forces needed for tomorrow's missions.

Modernization and Investment in Support of Transformation

Building and fielding combat-capable units that provide the President, the Secretary of Defense, and regional Commanders-in-Chief (CINCs) a full array of ground options—the Army's core competencies—is the ultimate goal of Army modernization efforts, for both near and far term. To accomplish this task, the Army employs two key processes, Unit Set Fielding and Software Blocking, both of which work together to produce combat-capable units in the shortest period of time. The overall Modernization Strategy is comprised of the following three fundamental tenets and priorities:

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- **Objective Force:** Accelerating fielding of the Objective Force and, in particular, the Future Combat Systems (FCS), the foundation of that force. Over 95% of total science and technology (S&T) funding of \$7.9 billion for FY03-07 is specifically targeted for the future Objective Force, an increase of \$167 million over FY02. Additionally, the Army has accelerated the FCS acquisition strategy and intends to use a Lead System Integrator to improve system development.
 - **Interim Force:** Acting to meet immediate operational requirements to rapidly deploy a highly lethal force capable of full spectrum operations through rapid fielding of an Interim Force composed of six Brigade Combat Teams using a family of new Interim Armored Vehicles (IAVs) and enhanced information technologies to improve situational awareness.
 - **Legacy Force:** Maintaining and improving capabilities of the current Legacy Force through selected modernization and recapitalization efforts, thus ensuring continued superiority of the force and enabling future Transformation.

To implement this Modernization Strategy, the Army has made major changes in its investment plans and resourcing in support of ongoing and future Transformation. The Army has

made difficult decisions during the budget planning process in order to meet the urgent requirements of the current security environment while at the same time assuming appropriate risk to sustain the momentum of Army Transformation. Balancing risk with the exigencies of readiness, new operational requirements, homeland security, and Army Transformation will remain an overriding imperative for the future.

Way Ahead

The Army continues on its revolutionary path toward a dramatically improved and transformed force. Initial efforts have involved considerable risk and careful balancing between present and future requirements. Additional resources and support from Congress and the Office of the Secretary of Defense (OSD) have also allowed the Army to accelerate the pace of Transformation and establish sustainable momentum for the future. The FY2003 President's Budget acknowledges the past accomplishments of the Army in initiating Transformation and provides invaluable support to its continuance. Continued support is, however, essential to achieving Transformation while still ensuring unwavering and full support to the Nation's war on terrorism and opposition to those who would endanger our survival.